

Directors' review

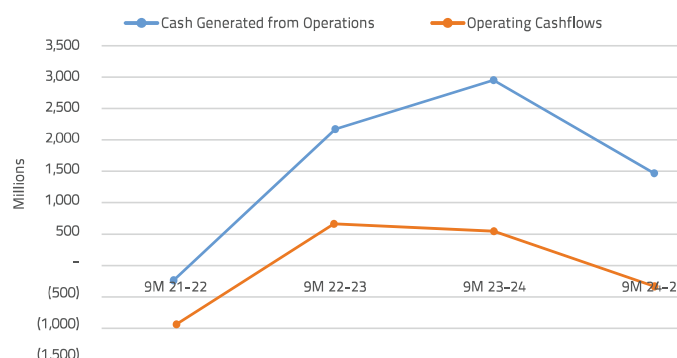
SUMMARY OF PERFORMANCE

We are pleased to present the Directors' Report together with the unaudited Financial Statements for the nine months ended March 31, 2025.

The consolidated revenue showed a positive trend, recording 3% growth over the same period last year despite facing various economic challenges. This growth reflects the effectiveness of management's strategic efforts to drive a strong recovery across all business segments. A significant portion of this improvement attributed to the performance of Treet Corporation Limited.

As interest rates have commenced a downward trajectory, the financial cost due to high interest rates that has been a massive burden on our profitability across all Group companies has significantly eased. 30% decrease in borrowing costs was registered across the Group in three quarters of FY 24-25 compared to the same period last year.

Over the first nine months of fiscal year 2024-2025, the Group has delivered strong profitability, signalling positive momentum in its ongoing turnaround journey. With local inflation easing and global commodity prices stabilizing, the outlook for the next quarter months remains optimistic. The Group is actively advancing its new export sales model, aiming to boost export volumes and strengthen both short-term performance and long-term market positioning. Backed by the continued support of our shareholders, the Group is well-positioned to capitalize on the ongoing economic recovery..



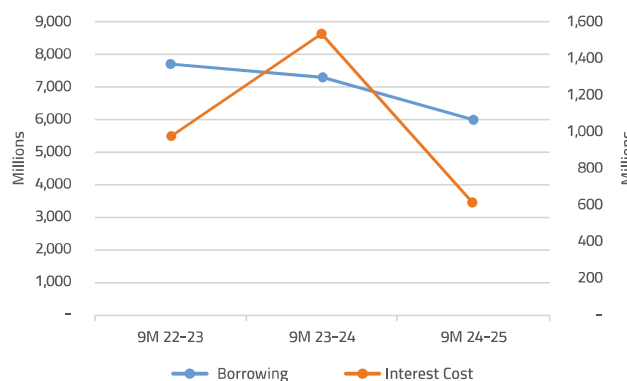
BUSINESS REVIEW – TREET CORPORATION LIMITED

TCL's net revenues for the first nine months grew by 13% over the same period last year, despite headwinds in the Export segment due to fierce competition in key markets. Net sales increased to Rs. 9,610 million from Rs. 8,501 million, driven by another period of strong performance in domestic markets with a 26% increase in revenues. Exports sales, however, dropped by 16% compared to same period last year due to global market competition. Unlocking exports remains a key level for our long term growth journey, and the Company is actively working to unlock new geographies, as well as working with customers to improve their product mix to a more balanced portfolio.

Gross profit for the period was at Rs. 3,196 million, a stark improvement of 30% from the same period last year. The Company improved its product mix, took targeted price increases, and delivered better cost management, all of which has resulted in better gross margins as compared to the same period last year.

Operating Profit stood at Rs. 1,006 million, 20% better than the corresponding period last year, with the impact of inflation impacting the Company's Selling expenses significantly, while the impact on distribution expenses was relatively modest.

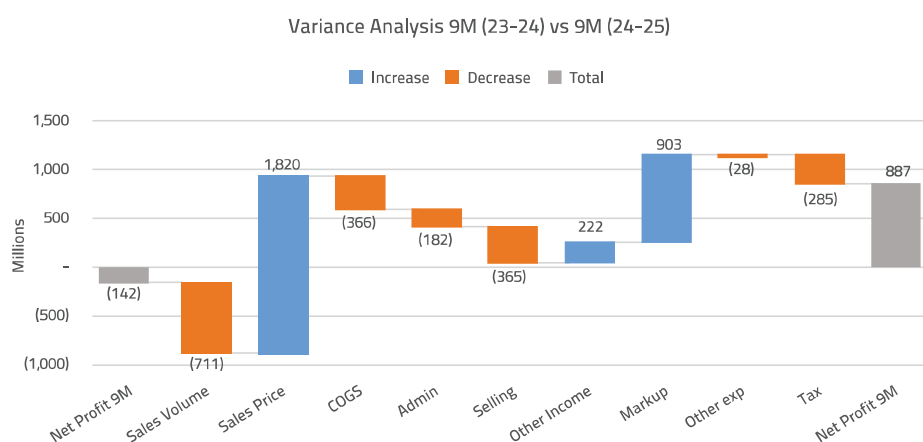
Despite recent improvements in the interest rate environment, finance cost remains a key focus area; with recent multiple reductions in the policy rate, coupled with reduction of around Rs. 1.5



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billion debt, the finance cost of TCL has reduced by 59%, which has significantly contributed towards overall profitability of the company. With these positive economic indicators and management efforts, company declared a profit after tax of Rs. 887 million against a loss of Rs. 142 Mn in the first nine months of previous year.

Overall, the company has shown significant improvements across key performance parameters, particularly in profitability and liquidity. Key reasons for the improved performance during the nine months' period are the growth in local sales, better cost management and reduction in the finance cost. Despite the economic challenges, TCL delivered improved performance resulting in stronger performance outcome. As the domestic and global conditions show recovery, we are confident that your Company will be successful in returning to the trajectory of consistent and sustainable profitability.



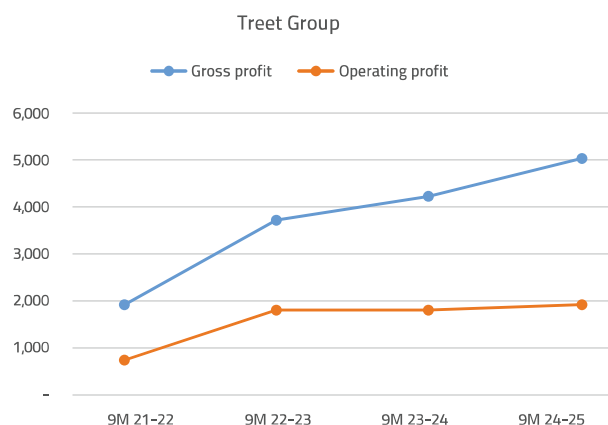
GROUP RESULTS

For the nine months of FY 2024-2025, the Group's turnover was Rs. 19,186 million, registering an increase of 3% from Rs. 18,592 Million. The increase is a testament to management efforts in ongoing difficult commercial environments.

Gross profit at Rs. 5,056 million shows a significant improvement of 19% over the same period last year, which was Rs. 4,264 million. Key drivers of this have been improvements to the product mix and pricing interventions in key areas.

Despite the significant impact of inflation on operating costs, the Group was successful in generating an operating profit of Rs. 1,930 million, up 7% from Rs. 1,797 million in the same period last year. We have also managed to bring down our borrowing costs, which decreased by a significant 16% from June 2024. The company managed to deliver positive bottom line with a profit after tax of Rs. 257.3 million in the three quarters of 2024-2025, registering a massive improvement from loss after tax of Rs. 128.7Mn in the same period last year.

It is worth highlighting that this strong Group performance excludes the profits generated from ongoing rightsizing of TCL's shareholding in Treet



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Battery Limited, which netted a post-tax profit of PKR 599 Million in the year-to-date. These profits, while reflected in TCL's standalone performance, are excluded from group results as per accounting rules.

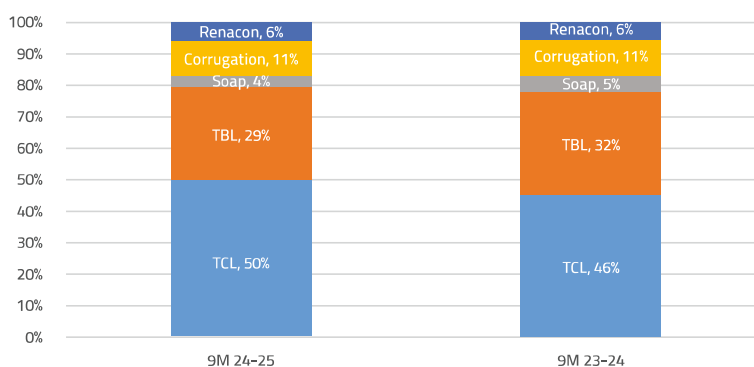
SUMMARY OF COMPARATIVE FINANCIAL RESULTS

(Rupees in million)

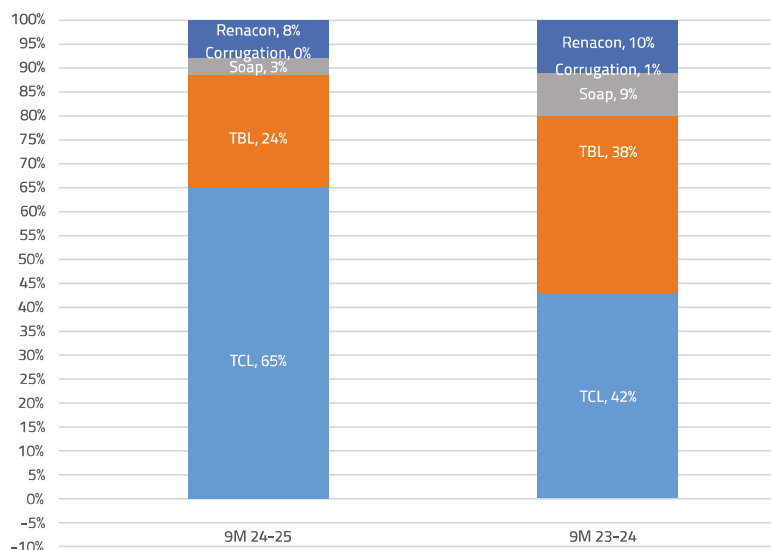
Description	Nine Months Ended				% Change	
	March , 2025		March , 2024			
	Treet	Consolidated	Treet	Consolidated	Treet	Consolidated
Sales (net)	9,610	19,186	8,501	18,592	13%	3%
Gross Profit	3,196	5,056	2,454	4,264	30%	19%
Operating Profit / (Loss)	1,006	1,930	839	1,797	20%	7%
Profit/(Loss) before Taxation	1,174	775	(117)	77	1100%	912%
Net Profit / (Loss) after taxation	887	257	(142)	(129)	722%	300%
EPS (in Rupees)	2.39	0.69	(0.65)	(0.88)	468%	179%

Segment-wise performance is as follows:

Segment wise sale contribution



Segment wise Gross profit contribution



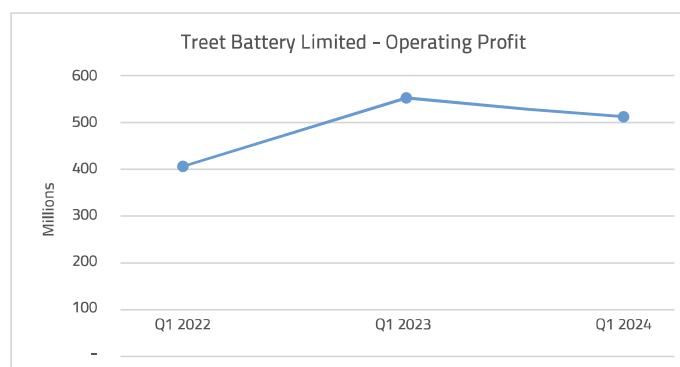
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TREET BATTERY LIMITED (TBL)

The nine months ended March 31, 2025 presented an overall positive picture for the company as well, with increased volumes compared to the same period last year however sales revenue decreased by 6% to 5.6 billion from 6 billion while gross profit increased by 1% to Rs. 1,203 million from Rs. 1,194 million for the same period last year due to improved cost focus.

Net losses decreased by 36% to Rs. 212 million from Rs. 331 million compared to same period last year driven by significant reduction in finance cost due to consistent cuts in interest rates.

Operating profit decreased by 8% to Rs. 512 million from Rs. 555 million compared to same period last year. The company navigates a highly competitive landscape featuring established battery players as well as new entrants alongside a growing demand for newer technologies like lithium-ion. While overall consumer confidence improved amid macroeconomic stabilization, the premium product space faces the specific challenge of high upfront costs which act as a barrier to wider adoption despite market interest and superior product.



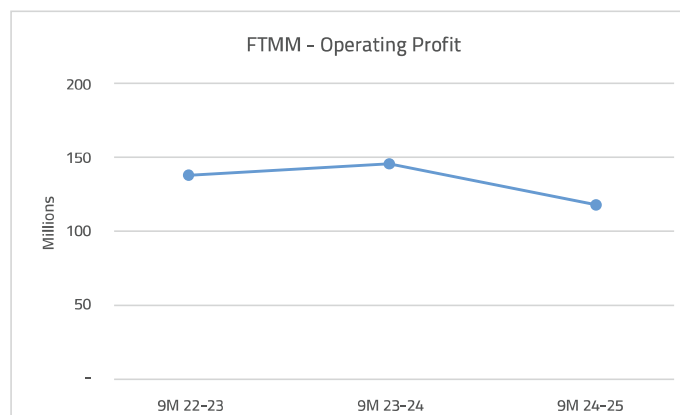
Nevertheless, the management remains committed to fully capitalize on emerging opportunities. By maintaining a strong focus on innovation, enhancing quality, boosting productivity, implementing cost control measures, and delivering exceptional after-sales service, we aim to reinforce our competitiveness and expand our market share.

FIRST TREET MANUFACTURING MODARABA (FTMM)

The Modaraba is engaged in two business segments: Corrugated Boxes and Soaps. The financial results of third quarter of 2024-25 demonstrated slight decline in revenues due to continuing difficult business environment. The Modaraba witnessed a decrease in revenue due to a combination of price pressures in the Corrugation segment, and working capital constraints from distributors in the Soaps segment. This downturn also reflected in a minor decrease in gross profits for the third quarter.

Despite these headwinds, the Modaraba's operating profit in third quarter jumped to Rs. 38.4 million from Rs. 16.8 million reported in the corresponding period last year due to better cost management.

Additionally, the Modaraba delivered net profit of Rs. 35.4 million in third quarter of 2024-25 which was Rs. 8.4Mn in same period last year. On a year to date basis, one off expenses from the Soap segment incurred in the first quarter of the fiscal year mean that the profitability of the Modaraba lags behind the same period last year



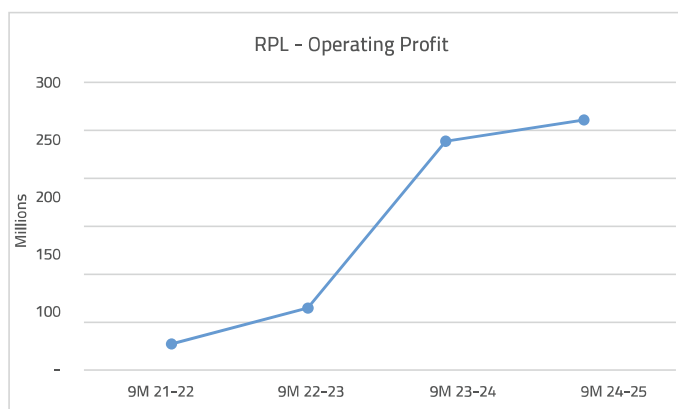
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RENACON PHARMA LIMITED (RPL)

The net revenue for the period showed strong growth, increasing by 17% compared to the same period last year; this increase in revenue also reflects promising performance in export sales which is our major focus. The Company remains optimistic about future prospects, with exports identified as a strategic priority moving forward.

Gross profit rose to Rs. 404 million, marking a solid 13% increase compared to Rs. 357 million in the same period last year. The improvement in gross margins reflects the successful pass-through of higher raw material costs. Operating profit also recorded a gain of Rs. 17 million, up 7% from Rs. 240 million in the corresponding period. This growth is largely attributed to higher sales—both in volume and value—which have contributed to better absorption of operating expenses and overall improved performance.

In a major boost to the Company, its new manufacturing facility has been successfully commissioned in January 2025, after successfully covering all regulatory requirements. This will provide a strong base to springboard a major push to increase the Company's export footprint.



ACKNOWLEDGEMENTS

We place on record our gratitude to our valued customers for their confidence in our products and pledge to provide them the best quality by continually improving our products. We would also like to thank all our colleagues, management and front-line staff who are strongly committed to their work as the success of your Company is built around their efforts. We also thank our shareholders for their confidence in our Company and assure them that we are committed to do our best to ensure best rewards for their investment in the Company.

Syed Sheharyar Ali
Chief Executive Officer

Dated: April 24, 2025
Lahore

Syed Shahid Ali
Chairman